

# ICB

## Industry Consultation Body

Chairman: Olaf Dlugi  
Kaigasse 32, A-5020 Salzburg  
Tel: +43 662 265 183; Mobile: +43 660 435 1853; Email: olaf.dlugi@bluewin.ch

Mr Maurizio Castelletti  
European Commission  
DG Mobility and Transport (MOVE)  
Head of Unit E2 - Single Sky and modernisation of Air Traffic Control  
Rue De Mot 24  
1040 Brussels  
Belgium

19 December, 2016

**Subject: ICB Position Paper on Regulation and Standardisation for SESAR Solutions**

Dear Mr Castelletti,

*Dear Maurizio,*

I have the pleasure of enclosing an ICB position paper on improving the development and deployment of SESAR solutions through regulation, standardisation and related policy tools. This was developed by the ICB's Technical Sub-Group, and subsequently adopted at ICB/62.

Developing and deploying SESAR solutions is necessary to achieve the SES vision and goals. Having the right underlying regulation, standardisation and related policy tools underlying development and deployment is therefore crucial. The ICB urges continual refinement and optimisation of these in order to enable faster and more beneficial change.

The ICB has developed twelve concrete recommendations for the Commission, under five overarching principles:

- **Principle 1: Focus on a set of mature priorities.** The future direction must be 'quality over quantity'. This will help avoid long lead-times for standardisation, avoid mandating under-validated technologies and ensure every investment is linked to benefits.
- **Principle 2: Be Performance-Based.** The ICB views specific solution regulation as a 'last resort' due to the overhead and complexity it brings to the industry. When necessary, however, a performance-based approach aims to give maximum flexibility to industry stakeholders whilst still placing legal requirements on them.
- **Principle 3: Consolidate and concentrate accountability.** The complexity of the ATM industry risks unclear or diffuse accountability, which itself risks confusion and/or inaction. Clear accountability needs to be identified, particular if responsibilities are shared.
- **Principle 4: Ensure adequate information and engagement.** Efficient and effective coordination in a complex environment depends on stakeholders having the right

information at the right time. However, information alone may not be sufficient - and active engagement is also necessary, for example through consultation and stakeholder commitment.

- **Principle 5: Ensure coherent and joined up processes.** Different parties have responsibilities for parts of development and deployment. These will be different depending on the type of deployment. The right touchpoints and interactions must be present for the whole to make sense and to be efficient.

The detailed recommendations within Section 3 of the paper address, amongst other things, future Common Projects, coordination between institutions and the use of regulatory tools in concert. Supportive actions to improve the development and deployment of SESAR solutions are also highlighted.

We would be grateful for a detailed response to the individual recommendations included within this paper, as an important feedback mechanism to guide the continued work of our members in these areas.

The ICB, through the Technical Sub-Group, remains at your service on this topic, and would be pleased to provide further advice as appropriate.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Olaf Dlugi', written in a cursive style.

Olaf Dlugi  
Chairman,  
Industry Consultation Body

Enc. ICB Position Paper